

### Carbajo, De Meza, and Seidmann

#### “A Strategic Motivation for Commodity Bundling,” JIE March 1990

Firm 1 = monopolist on A, competes with 2 on B—perfect substitutes. Zero costs (simplify).

Consumers: unit demands for A & B, valuations perfectly positively correlated, uniformly distributed:

$$v^A = v^B = v \sim U[0, 1]$$

(Perfect positive correlation rules out price discrimination role for bundling; McAfee et al. 1989).

**No Bundling:** 1 sets monopoly price on A:  $p^A = 1/4$ ; Bertrand competition yields:  $p^B = 0$  for both firms.

**Bundling:** 2-stage game: First, firm 1 commits to bundle or not. Then prices chosen simultaneously.

Bundling essentially transforms 1's good in B from being a perfect substitute to 2's to, instead, being *vertically differentiated*, because the “good”—now only supplied in a bundle—includes also a unit of A. This differentiation, in turn, softens price competition: 2 is induced to raise  $p^B$  which benefits 1.

Analogy with vertical differentiation model: let  $b$  denote bundle. Then

- For a consumer of type  $v$ , value for B is  $v$ , value for  $b$  is  $2v$ , so extra value for  $b$  is simply  $v$
- If  $2v/p^b > v/p^B$  then  $b$  yields higher value *per \$* so only  $b$  is sold. (There is no gain to 1 from bundling in this case, because 2 will set  $p^B = 0$ , as in the no bundling case.)
- Consider therefore  $\frac{2v}{p^b} \leq \frac{v}{p^B} \Leftrightarrow 2p^B \leq p^b \Leftrightarrow p^B \leq p^b - p^B$
- Note that  $p^b - p^B$  is the implicit price for A in the bundle (since B can be bought from 2 at  $p^B$ ).
- Given a pair  $(p^b, p^B)$ , consumers are partitioned into 3 intervals:
- High types buy  $b$  from 1:  $p^b - p^B \leq v \leq 1$
- Medium types buy B from 2:  $p^B \leq v \leq p^b - p^B$  [Low types don't buy:  $v \leq p^B$ ]
- Suppose, counterfactually, that 1 sets  $p^b = 1/2$ , i.e., at the sum of the original prices (old monopoly level for A, 0 for B). Firm 2 would no longer set  $p^B = 0$ , because 2 becomes a monopolist on the residual demand  $q^B = 1/2 - p^B$  (all the types  $v \leq 1/2$ ), so would set  $p^B = 1/4$ . Raising  $p^B$  in turn benefits firm 1 — indeed, this is *the* reason why 1 gains: bundling essentially commits firm 1 not to price as aggressively against firm 2 in B, which coaxes 2 to raise price (so in the actual equilibrium,  $p^b > 1/2$  and, anticipating that 1 will raise price,  $p^B > 1/4$ ).
- In terms of Tirole's “animal taxonomy,” bundling here makes firm 1 a “fat cat.”

- It is easy to verify that the equilibrium values are  $p^b = 4/7$ ,  $p^B = 1/7$  and  $q^b = 4/7$ ,  $q^B = 2/7$ :
- Demand functions and profit functions are given by

$$D^b(p^b, p^B) = 1 - (p^b - p^B), \quad \pi^b(p^b, p^B) = [1 - (p^b - p^B)]p^b$$

$$D^B(p^b, p^B) = (p^b - p^B) - p^B = p^b - 2p^B, \quad \pi^B(p^b, p^B) = [p^b - 2p^B]p^B$$

- The FOCs are therefore,

$$(1) \quad \frac{\partial \pi^b}{\partial p^b} = 0 \Leftrightarrow 1 - 2p^b + p^B = 0 \quad \Rightarrow \quad p^b = R_1(p^B) = \frac{1 + p^B}{2}$$

$$(2) \quad \frac{\partial \pi^B}{\partial p^B} = 0 \Leftrightarrow p^b - 4p^B = 0 \quad \Rightarrow \quad p^B = R_2(p^b) = \frac{p^b}{4}$$

- Notice that the Best Response functions  $R_1$  and  $R_2$  are upward sloping—prices are “strategic complements.”
- Solving (1) and (2) simultaneously gives  $p^b = 4/7$ ,  $p^B = 1/7$ .