In this chapter, look for the answers to these questions:

- What kinds of questions does economics address?
- What are the principles of how people make decisions?
- What are the principles of how people interact?
- What are the principles of how the economy as a whole works?

What Economics Is All About

- **Scarcity**: the limited nature of society's resources
- **Economics**: the study of how society manages its scarce resources, *e.g.*
  - how people decide what to buy, how much to work, save, and spend
  - how firms decide how much to produce, how many workers to hire
  - how society decides how to divide its resources between national defense, consumer goods, protecting the environment, and other needs

The principles of HOW PEOPLE MAKE DECISIONS
HOW PEOPLE MAKE DECISIONS

**Principle #1: People Face Tradeoffs**

All decisions involve tradeoffs. Examples:
- Going to a party the night before your midterm leaves less time for studying.
- Having more money to buy stuff requires working longer hours, which leaves less time for leisure.
- Protecting the environment requires resources that could otherwise be used to produce consumer goods.

**Principle #2: The Cost of Something Is What You Give Up to Get It**

- Making decisions requires comparing the costs and benefits of alternative choices.
- The opportunity cost of any item is whatever must be given up to obtain it.
- It is the relevant cost for decision making.

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**How Society Makes Tradeoffs:**

- Society faces an important tradeoff: **efficiency vs. equality**
- **Efficiency**: when society gets the most from its scarce resources
- **Equality**: when prosperity is distributed uniformly among society’s members
- **Tradeoff**: To achieve greater equality, could redistribute income from wealthy to poor. But this reduces incentive to work and produce, shrinks the size of the economic “pie.”

**Examples:**
- The opportunity cost of... going to college for a year is not just the tuition, books, and fees, but also the foregone wages.
- Seeing a movie is not just the price of the ticket, but the value of the time you spend in the theater.
Principle #3: Rational People Think at the Margin

Rational people

- systematically and purposefully do the best they can to achieve their objectives.
- make decisions by evaluating costs and benefits of marginal changes – incremental adjustments to an existing plan.

Examples:

- When a student considers whether to go to college for an additional year, he compares the fees & foregone wages to the extra income he could earn with the extra year of education.
- When a manager considers whether to increase output, she compares the cost of the needed labor and materials to the extra revenue.

Principle #4: People Respond to Incentives

- **Incentive**: something that induces a person to act, i.e. the prospect of a reward or punishment.
- Rational people respond to incentives.
  - Examples:
    - When gas prices rise, consumers buy more hybrid cars and fewer gas guzzling SUVs.
    - When cigarette taxes increase, teen smoking falls.

**ACTIVE LEARNING**

You are selling your 1996 Mustang. You have already spent $1000 on repairs.

At the last minute, the transmission dies. You can pay $600 to have it repaired, or sell the car “as is.”

In each of the following scenarios, should you have the transmission repaired? Explain.

A. Blue book value is $6500 if transmission works, $5700 if it doesn’t
B. Blue book value is $6000 if transmission works, $5500 if it doesn’t
**ACTIVE LEARNING 1**

**Answers**

Cost of fixing transmission = $600

A. Blue book value is $6500 if transmission works, $5700 if it doesn’t
   Benefit of fixing the transmission = $800 ($6500 – 5700).
   It’s worthwhile to have the transmission fixed.

B. Blue book value is $6000 if transmission works, $5500 if it doesn’t
   Benefit of fixing the transmission is only $500.
   Paying $600 to fix transmission is not worthwhile.

**ACTIVE LEARNING 1**

**Answers**

Observations:
- The $1000 you previously spent on repairs is irrelevant. What matters is the cost and benefit of the marginal repair (the transmission).
- The change in incentives from scenario A to scenario B caused your decision to change.

**The principles of HOW PEOPLE INTERACT**

- Rather than being self-sufficient, people can specialize in producing one good or service and exchange it for other goods.
- Countries also benefit from trade & specialization:
  - Get a better price abroad for goods they produce
  - Buy other goods more cheaply from abroad than could be produced at home

**HOW PEOPLE INTERACT**

- Principle #5: Trade Can Make Everyone Better Off
**Principle #6: Markets Are Usually A Good Way to Organize Economic Activity**

- **Market:** a group of buyers and sellers (need not be in a single location)
- **"Organize economic activity"** means determining
  - what goods to produce
  - how to produce them
  - how much of each to produce
  - who gets them

**Famous insight by Adam Smith in The Wealth of Nations (1776):**
Each of these households and firms acts as if "led by an invisible hand" to promote general economic well-being.

**Principle #7: Governments Can Sometimes Improve Market Outcomes**

- Important role for govt: **enforce property rights** (with police, courts)
- People are less inclined to work, produce, invest, or purchase if large risk of their property being stolen.

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**HOW PEOPLE INTERACT**

The invisible hand works through the price system:
- The interaction of buyers and sellers determines prices.
- Each price reflects the good’s value to buyers and the cost of producing the good.
- Prices guide self-interested households and firms to make decisions that, in many cases, maximize society’s economic well-being.
Market failure: when the market fails to allocate society's resources efficiently

Causes:
- Externalities, when the production or consumption of a good affects bystanders (e.g. pollution)
- Market power, a single buyer or seller has substantial influence on market price (e.g. monopoly)

In such cases, public policy may promote efficiency.

Principle #7: Governments Can Sometimes Improve Market Outcomes

- Govt may alter market outcome to promote equity
- If the market's distribution of economic well-being is not desirable, tax or welfare policies can change how the economic "pie" is divided.

In each of the following situations, what is the government's role? Does the government's intervention improve the outcome?

a. Public schools for K-12
b. Workplace safety regulations
c. Public highways
d. Patent laws, which allow drug companies to charge high prices for life-saving drugs

FYI: How to Read Your Textbook

1. Read before class. You'll get more out of class.
2. Summarize, don't highlight. Highlighting is a passive activity that won't improve your comprehension or retention. Instead, summarize each section in your own words. Then, compare your summary to the one at the end of the chapter.
FYI: How to Read Your Textbook

3. Test yourself.
Try the “Quick Quiz” that follows each section before moving on to the next section.
Write your answers down, compare them to the answers in the back of the book. If your answers are incorrect, review the section before moving on.

Work through the end-of-chapter review questions and problems. They are often good practice for the exams. And the more you use your new knowledge, the more solid it will become.

FYI: How to Read Your Textbook

5. Go online.
The book comes with excellent web resources, including practice quizzes, tools to strengthen your graphing skills, helpful video clips, and other resources to help you learn the textbook material more easily and effectively. Visit: http://academic.cengage.com/economics/mankiw

6. Study in groups.
Get together with a few classmates to review each chapter, quiz each other, and help each other understand the material.

FYI: How to Read Your Textbook

7. Teach someone.
The best way to learn something is to teach it to someone else, such as a study partner or friend.

8. Don’t skip the real world examples.
Read the Case Studies and “In The News” boxes in each chapter. They will help you see how the new terms, concepts, models, and graphs apply to the real world. As you read the newspaper or watch the evening news, see if you can find the connections with what you’re learning in the textbook.

CHAPTER SUMMARY

The principles of decision making are:

- People face tradeoffs.
- The cost of any action is measured in terms of foregone opportunities.
- Rational people make decisions by comparing marginal costs and marginal benefits.
- People respond to incentives.
The principles of interactions among people are:

- Trade can be mutually beneficial.
- Markets are usually a good way of coordinating trade.
- Govt can potentially improve market outcomes if there is a market failure or if the market outcome is inequitable.